Consolidated Financial Statements of

THE CORPORATION OF THE TOWN OF LINCOLN

And Independent Auditors' Report thereon

Year ended December 31, 2020

Consolidated Financial Statements

Year ended December 31, 2020

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Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of The Corporation of the Town of Lincoln (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

The committee of the whole meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

Michael Kirkopoulos Chief Administrative Officer Lawrence Wagner Treasurer

July 26, 2021



KPMG LLP 80 King Street, Suite 620 St. Catharines ON L2R 7G1 Canada Tel 905-685-4811 Fax 905-682-2008

INDEPENDENT AUDITORS' REPORT

To The Members of Council, Inhabitants and Ratepayers of The Corporation of the Town of Lincoln

Opinion

We have audited the consolidated financial statements of The Corporation of the Town of Lincoln (the "Entity"), which comprise:

- the consolidated statement of financial position as at December 31, 2020;
- the consolidated statement of operations and accumulated surplus for the year then ended;
- the consolidated statement of changes in net financial assets for the year then ended;
- the consolidated statement of cash flows for the year then ended;
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at December 31, 2020 and its consolidated results of operations and accumulated surplus, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the
 planned scope and timing of the audit and significant audit findings, including any
 significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
 entities or business activities within the Group Entity to express an opinion on the
 financial statements. We are responsible for the direction, supervision and performance
 of the group audit. We remain solely responsible for our audit opinion.

Chartered Professional Accountants, Licensed Public Accountants

St. Catharines, Canada July 26, 2021

KPMG LLP

Consolidated Statement of Financial Position

As at December 31, 2020, with comparative information for 2019

	2020	2019
Financial assets		
Cash	\$ 3,966,336	\$ 7,050,816
Investments (note 2)	23,989,833	26,956,145
Accounts receivable	4,153,413	2,759,691
Water charges receivable	1,834,980	1,441,414
Taxes receivable	1,001,000	1,111,111
Current year	2,467,055	1,389,050
Previous years	1,428,096	933,578
Investment in Peninsula West Power Inc. (note 3)	18,648,285	18,304,304
	56,487,998	58,834,998
Liabilities		
Accounts payable and accrued liabilities	8,227,979	6,499,729
Employee benefits (note 4)	937,570	838,037
Liability for site remediation (note 5)	995,606	1,264,507
Other current liabilities	4,826,318	6,487,411
Deferred revenue (note 6)	14,083,646	19,412,370
Long term debt (note 7)	7,800,328	6,656,841
zong tom dost (note 1)	36,871,447	41,158,895
Net financial assets	19,616,551	17,676,103
Non-financial assets		
Tangible capital assets (note 8)	158,893,915	148,391,270
Inventories and prepaid expenses	466,451	940,074
	159,360,366	149,331,344
Accurated complex (note 0)	¢ 470,076,047	¢467.007.447
Accumulated surplus (note 9)	\$ 178,976,917	\$167,007,447

Consolidated Statement of Operations and Accumulated Surplus

Year ended December 31, 2020, with comparative information for 2019

Revenue: Taxation and user charges: Residential and farm taxation \$15,220,941 \$15,358,906 \$13,820,952 Commercial, industrial and business taxation 3,321,550 3,444,612 3,176,885 Taxation from other governments 205,200 223,059 206,484 User charges 7,922,095 7,001,868 7,131,026 26,669,786 26,028,445 24,335,347 Grants (note 15): Municipal grants 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110		Budget	2020	2019
Taxation and user charges: Residential and farm taxation Commercial, industrial and business taxation Dusiness taxation Say 1,550 Say 1,44,612 Say 1,76,885 Say 1		(note 17)		
Taxation and user charges: Residential and farm taxation Commercial, industrial and business taxation Dusiness taxation Say 1,550 Say 1,44,612 Say 1,76,885 Say 1	Revenue:			
Residential and farm taxation \$15,220,941 \$15,358,906 \$13,820,952 Commercial, industrial and business taxation 3,321,550 3,444,612 3,176,885 Taxation from other governments 205,200 223,059 206,484 User charges 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,095 7,001,868 7,131,026 7,922,336 7,922,095 7,001,868 7,131,026 7,28,336 7,101,000 7,500				
Commercial, industrial and business taxation 3,321,550 3,444,612 3,176,885 Taxation from other governments 205,200 223,059 206,484 User charges 7,922,095 7,001,868 7,131,026 Grants (note 15): 26,669,786 26,028,445 24,335,347 Municipal grants 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110 Termination 1,663,963 4,242,758 3,452,022 Other: 1,063,963 1,078,937 10,780,937 2,103,343 Penalties and interest on taxes 40,000 401,146 445,527 Contributions from de		\$ 15 220 941	\$ 15 358 906	\$ 13 820 952
business taxation 3,321,550 3,444,612 3,176,885 Taxation from other governments 205,200 223,059 206,484 User charges 7,922,095 7,001,868 7,131,026 Grants (note 15): 26,669,786 26,028,445 24,335,347 Grants (note 15): 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110 Cother: Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111		Ψ 10,220,011	Ψ .0,000,000	Ψ .0,020,002
Taxation from other governments User charges 205,200 223,059 206,484 User charges 7,922,095 7,001,868 7,131,026 Grants (note 15): 26,669,786 26,028,445 24,335,347 Grants (note 15): 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110 Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081		3.321.550	3,444,612	3.176.885
User charges 7,922,095 7,001,868 7,131,026 26,669,786 26,028,445 24,335,347 Grants (note 15): 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110 Other: Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 </td <td></td> <td></td> <td></td> <td></td>				
Grants (note 15): 26,669,786 26,028,445 24,335,347 Municipal grants 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110 Other: 1,663,963 4,242,758 3,452,022 Other: Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668<	_	,	•	
Grants (note 15): Municipal grants 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110 1,663,963 4,242,758 3,452,022 Other: Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,				
Municipal grants 360,000 1,500 28,576 Provincial grants 522,297 3,201,974 2,728,336 Federal grants 781,666 1,039,284 695,110 1,663,963 4,242,758 3,452,022 Other: Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196	Grants (note 15):	-,,	-,,	, , -
Provincial grants		360,000	1,500	28,576
Federal grants 781,666 1,039,284 695,110 Other: 1,663,963 4,242,758 3,452,022 Other: Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services <td></td> <td>522,297</td> <td>3,201,974</td> <td>2,728,336</td>		522,297	3,201,974	2,728,336
Other: Investment income 200,000 526,707 536,757 Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers 10,780,937 10,780,937 2,103,343 Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117		781,666		
Investment income		1,663,963	4,242,758	3,452,022
Penalties and interest on taxes 460,000 401,146 445,527 Contributions from developers Peninsula West Power Inc. net income (note 3) 10,780,937 10,780,937 2,103,343 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus <td>Other:</td> <td></td> <td></td> <td></td>	Other:			
Contributions from developers Peninsula West Power Inc. net income (note 3) 10,780,937 10,780,937 2,103,343 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government Protection to persons and property 5,510,327 5,947,903 4,808,081 Protection to persons and property Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959	Investment income		526,707	536,757
Peninsula West Power Inc. net income (note 3) - 343,981 218,851 Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470<	Penalties and interest on taxes	460,000		445,527
income (note 3) Loss on disposal of tangible capital assets 495,650 Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government Protection to persons and property Transportation services Fenioronmental services Health services 4,432,331 Social and family services 117,305 Social and family services Planning and development 5,810,327 5,947,903 4,808,081 4,808,081 4,912,678 4,353,257 4,928,776 7,397,668 8,400,421 7,441,196 8,400,421 8,400,4		10,780,937	10,780,937	2,103,343
Loss on disposal of tangible capital assets 495,650 (289,328) (34,957) Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167				
capital assets 495,650 (289,328) (34,957) Sundry 284,740 (1,264,465) (557,771) 12,221,327 (13,027,908) (12,221,327) (13,027,908) (13,227,292) Total revenues 40,555,076 (43,299,111) (31,614,661) Expenses: General government (12,678) (13,277) (13,		-	343,981	218,851
Sundry 284,740 1,264,465 557,771 12,221,327 13,027,908 3,827,292 Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488				
Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488				,
Total revenues 40,555,076 43,299,111 31,614,661 Expenses: General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	Sundry			
Expenses: General government Protection to persons and property Transportation services Environmental services Final the servi		12,221,327	13,027,908	3,827,292
General government 5,510,327 5,947,903 4,808,081 Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	Total revenues	40,555,076	43,299,111	31,614,661
Protection to persons and property 4,012,678 4,353,257 4,928,776 Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	Expenses:			
Transportation services 7,397,668 8,400,421 7,441,196 Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	General government	5,510,327	5,947,903	4,808,081
Environmental services 4,432,331 3,344,716 3,322,765 Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	Protection to persons and property	4,012,678		
Health services 245,950 220,349 236,196 Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488		7,397,668	8,400,421	7,441,196
Social and family services 117,305 72,181 109,645 Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	Environmental services	4,432,331	3,344,716	3,322,765
Recreation and cultural services 6,861,117 6,641,939 7,062,876 Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488				
Planning and development 2,151,934 2,348,875 1,550,167 Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488				
Total expenses 30,729,310 31,329,641 29,459,702 Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488				
Annual surplus 9,825,766 11,969,470 2,154,959 Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	Planning and development	2,151,934		1,550,167
Accumulated surplus, beginning of year 167,007,447 167,007,447 164,852,488	Total expenses	30,729,310	31,329,641	29,459,702
	Annual surplus	9,825,766	11,969,470	2,154,959
Accumulated surplus, end of year \$176,833,213 \$178,976,917 \$167,007,447	Accumulated surplus, beginning of year	167,007,447	167,007,447	164,852,488
	Accumulated surplus, end of year	\$ 176,833,213	\$ 178,976,917	\$ 167,007,447

Consolidated Statement of Changes in Net Financial Assets

Year ended December 31, 2020, with comparative information for 2019

	2020	2019
Annual surplus	\$ 11,969,470	\$ 2,154,959
Acquisition of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible	(16,869,261) 6,013,868	(15,841,078) 5,876,129
capital assets Proceeds on disposal of tangible capital assets Change in inventories and prepaid expenses	289,328 63,420 473,623	34,957 131,285 20,767
Change in net financial assets	1,940,448	(7,622,981)
Net financial assets, beginning of year	17,676,103	25,299,084
Net financial assets, end of year	\$ 19,616,551	\$ 17,676,103

Consolidated Statement of Cash Flows

December 31, 2020 with comparative information for 2019

	2020	2019
Cash provided by (used in):		
Operating activities:		
Annual surplus	\$ 11,969,470	\$ 2,154,959
Items not involving cash		
Amortization of tangible capital assets	6,013,868	5,876,129
Net loss on disposal of tangible capital assets	289,328	34,957
Peninsula West Power Inc. net income (note 3)	(343,981)	
Deferred revenue earned	(11,525,083)	,
Change in non-cash assets and liabilities:	(11,0=0,000)	(=,: -=,: -=)
Increase in accounts receivable	(1,393,722)	(440,443)
Increase in water charges receivable	(393,566)	
(Increase) decrease in taxes receivable	(1,572,523)	
Increase (decrease) in accounts payable and	(:,0:=,0=0)	,
accrued liabilities	1,728,250	(148,981)
Increase in employee benefits	99,533	82,985
Decrease in liability for site remediation	(268,901)	
(Decrease) increase in other current liabilities	(1,661,093)	
Decrease in inventories and prepaid expenses	473,623	20,767
Net change in cash from operating activities	3,415,203	8,320,609
Capital activities: Proceeds on disposal of tangible capital assets Cash used to acquire tangible capital assets Net change in cash from capital activities	63,420 (16,869,261) (16,805,841)	
Investing activities: Dividend received from Peninsula West Power Inc. (note 3)	_	184,741
Decrease (increase) in investments	2,966,312	(280,941)
Net change in cash from investing activities	2,966,312	(96,200)
Financing activities:	0.400.050	44 004 000
Obligatory deferred receipts	6,196,359	11,924,383
Long-term liability assumed	1,756,100	2,661,145
Long-term liability principal repayment	(612,613)	
Net change in cash from financing activities	7,339,846	14,110,659
Net change in cash	(3,084,480)	6,625,275
Cash, beginning of year	7,050,816	425,541
Cash, end of year	\$ 3,966,336	\$ 7,050,816
Cash paid for interest on long-term liabilities	\$ 189,167	\$ 170,392
Cash received for interest income	749,207	883,140

Notes to Consolidated Financial Statements

Year ended December 31, 2020

1. Significant accounting policies:

The consolidated financial statements of The Corporation of the Town of Lincoln (the "Town") are prepared by management in accordance with Canadian public sector accounting standards ("PSAS"). Significant accounting policies adopted by the Town are as follows:

(a) Basis of consolidation:

i. Consolidated entities

These consolidated financial statements reflect the assets, liabilities, revenues, expenses and fund balances of the reporting entity. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of the Town's financial affairs and resources to the Town and which are owned or controlled by the Town except for the Town's government business enterprise (Peninsula West Power Inc.), which is accounted for on the modified equity basis of accounting as described below. These financial statements include:

Public Library Board
Beamsville Central Business Improvement Area

Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated.

The investment in Peninsula West Power Inc. ("PWPI") has been accounted for on a modified equity basis, consistent with accounting treatment for government business enterprises. Under the modified equity basis, PWPI's accounting principles are not adjusted to conform with those of the Town, and inter-organizational transactions and balances are not eliminated. The Town recognizes its equity interest in the annual income or loss of PWPI in its Consolidated Statement of Operations with a corresponding increase or decrease in its investment asset account. Any dividends that the Town receives from PWPI are reflected as reductions in the investment asset account. The Town's share of PWPI is 59%.

ii. Accounting for Region and School Board transactions

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the Regional Municipality of Niagara are not reflected in these consolidated financial statements.

iii. Trust funds

Trust funds and their related operations are not included in these consolidated financial statements.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

1. Significant accounting policies (continued):

(b) Basis of accounting:

The Corporation follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and creation of a legal obligation to pay.

(c) Investments:

Investments are carried at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments. When there has been a loss in value that is other than a temporary decline in market value, the respective investment is written down to recognize the loss.

(d) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land and landfill sites, are amortized on a straight line basis over their estimated useful lives as follows:

Asset	Useful Life - Years
Land improvements	7 to 20
Buildings and components	15 to 40
Linear assets	20 to 75
Machinery and equipment	10 to 20
Furniture and fixtures	4 to 20

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Work in progress assets are not amortized until the asset is available for productive use. Gains and/or losses on disposal of an asset are recorded on the Consolidated Statement of Operations as gain/loss on disposal of tangible capital assets.

(ii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

(iii) Inventories:

Inventories held for consumption are recorded at the lower of cost and replacement cost.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

1. Significant accounting policies (continued):

(e) Reserves and reserve funds:

Certain amounts, as approved by Council, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and/or from reserves and reserve funds are an adjustment to the respective fund when approved.

(f) Taxation revenue:

Taxes receivables and tax revenue are recognized when they meet the definition of an asset, the tax is authorized and the taxable event has occurred.

(g) Government transfers:

Government transfers are recognized as revenue in the financial statements when the transfer is authorized, any eligibility criteria are met and a reasonable estimate of the amount can be made, except when and to the extent that stipulations by the transferor give rise to an obligation that meet the definition of a liability. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished. Transfers to Charitable and non-profit organizations are recognized as expenses once the grants are paid.

(h) Deferred revenue:

Deferred revenue represent user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

Deferred revenue – obligatory reserve funds represents development charge contributions, payments in lieu of parking and parkland and gas tax, levied or received under authority of federal and provincial legislation and Town by-laws. These amounts have been collected but the related services have yet to be performed. These amounts will be recognized as revenue in the fiscal year the services are performed.

(i) Other income:

Other income is recognized as revenue when the service is performed.

(j) Investment income:

Investment income earned on surplus current funds, capital funds, reserves and reserve funds other than obligatory reserve funds (deferred revenue) are reported as revenue in the period earned. Investment income earned on obligatory reserve funds is added to the fund balance and forms part of the deferred revenue.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

1. Significant accounting policies (continued):

(k) Employee benefits:

The Town provides certain employee benefits which will require funding in future periods. These benefits include extended health and dental benefits for early retirees. The costs of life insurance and extended health and dental benefits are actuarially determined using management's best estimate of salary escalation, health care cost trends, earned days accumulated for certain employees payable at retirement, long term inflation rates and discount rates.

For self-insured retirement and other employee future benefits that vest or accumulate over the periods of service provided by employees, such as service payments and health and dental benefits for retirees, the cost is actuarially determined using the projected benefits method prorated on service. Under this method, the benefit costs are recognized over the expected average service life of the employee group. Any actuarial gain or loss related to the past service of employees are amortized over the expected average remaining service life of the employee group

The costs of multi-employer defined benefit pension plan benefits, such as the Ontario Municipal Employees Retirement System ("OMERS") pensions, are the employer's contributions due to the plan in the period. OMERS has been accounted for as a defined contribution plan since it's a multi-employer plan.

(I) Liability for site remediation:

Contamination is a result of contamination being introduced into the air, soil, water or sediment of a chemical, organic, radioactive material or live organism that exceeds an environmental standard. The liability is recognized net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

- i. an environmental standard exists
- ii. contamination exceeds the environmental standard
- iii. the Town is directly responsible or accepts responsibility
- iv. it is expected that future economic benefits will be given up; and
- v. a reasonable estimate of the amount can be made.

The liability is estimated based on information that is available when the financial statements are prepared. It is based upon the costs directly attributable to the remediation activities required using a present value measurement technique.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

1. Significant accounting policies (continued):

(m) Use of estimates:

The preparation of consolidated financial statements in conformity with public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates. Accounts subject to significant estimates include tangible capital assets and employee future benefits. These estimates and assumptions are based on management's best information and judgement and may differ from actual results.

2. Investments:

The total of investments of \$23,989,833 (2019 - \$26,956,145) reported on the Consolidated Statement of Financial Position at cost, have a market value of \$24,159,990 (2019 - \$27,052,432) at December 31, 2020.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

3. Investments in Peninsula West Power Inc.:

The following provides condensed supplementary financial information for the operations of Peninsula West Power Inc. for the years ended December 31, 2020 and December 31, 2019. The Town owns 59% of the outstanding shares of Peninsula West Power Inc.

Financial position:		
	2020	2019
Current assets	\$ 1,595,696	\$ 1,578,890
Capital assets	86,476	96,428
Investment in Niagara Peninsula Energy Inc. (25.5% ownership)	36,299,079	35,733,453
Deferred tax asset	38,455	36,300
Total assets	38,019,706	37,445,071
Current liabilities	32,109	39,091
Other liabilities	5,682,666	5,684,068
Total liabilities	5,714,775	5,723,159
Net assets	32,304,931	31,721,912
Minority interest	(13,245,020)	(13,005,982)
Fair market value adjustment	(411,626)	(411,626)
Investment in Peninsula West Power Inc.	\$ 18,648,285	\$ 18,304,304
Results of operations:		
·	2020	2019
Revenues	\$ 197,032	\$ 205,386
Operating expenses	192,742	191,848
	4,290	13,538
Other items	578,729	357,396
Net income before the undernoted	583,019	370,934
Minority interest	(239,038)	(152,083)
Net income – Peninsula West Power Inc.	\$ 343,981	\$ 218,851
The equity in Peninsula West Power Inc.:		
	2020	2019
Opening balance	\$ 18,304,304	\$ 18,270,194
Net Income	343,981	218,851
Dividends received	-	(184,741)
Closing balance – investment in Peninsula West Power Inc.	\$ 18,648,285	\$ 18,304,304

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

4. Employee benefits:

The Town provides certain employee benefits which will require funding in future periods.

	2020	2019
Vacation pay Post-employment benefits	\$ 325,970 611,600	\$ 248,637 589,400
	\$ 937,570	\$ 838,037

Accrued vacation pay:

Any unused credits may be carried forward to the next year.

Post-employment benefits:

The Town pays certain medical and dental benefits for early retirees and life insurance benefits on behalf of its retired employees.

The accrued benefit liability for post-employment benefits was determined by actuarial valuation as at December 31, 2020 using a discount rate of 2.4% (2019 - 3.5%).

Defined benefit plan information:

	2020	2019
Accrued benefit obligation:		
Balance, beginning of year	\$ 524,800	\$ 483,400
Current benefit cost	43,100	41,600
Interest	19,200	18,100
Actuarial loss	81,500	-
Benefits paid	(39,000)	(18,300)
Balance, end of year	629,600	524,800
Unamortized actuarial (loss) gain	(18,000)	64,600
Accrued benefit liability, end of year	\$ 611,600	\$ 589,400

Included in expense in the Consolidated Statement of Operations is \$1,100 (2019 - \$1,600) for amortization of the actuarial (loss) gain. The unamortized actuarial gain is amortized over the expected average remaining service life of 11.3 years.

The main assumptions employed for the valuation are as follows:

Medical costs – medical costs were assumed to increase at 7% per annum in 2020, grading down at 1% per annum to a rate of 5% annum over time.

Dental costs – dental costs were assumed to increase at 5% per year.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

5. Liability for site remediation:

The Town has provided for the remediation of two sites, based on monitoring costs provided by an external consultant. The future remediation costs have an estimated cost of \$2,220,128 (2019 - \$2,878,196). These costs are anticipated to be incurred over a period from 4 to 47 years and the annual costs have been increased at a rate of 2% per year. The estimated present value of the liability for site remediation of these two sites is \$982,756 (2019 - \$1,254,107) using a discount rate of 2% (2019 - 2%). The Town has also recognized \$12,850 (2019 - \$10,400) within liability for site remediation for three potential sites where remediation may be required in the future.

6. Deferred revenue:

The deferred revenues including obligatory reserve funds reported on the consolidated statement of financial position are made up of the following:

	2020	2019
Development Charges Act	\$ 9,329,615	\$ 15,301,376
Aggregate Resources Act	728,775	482,554
Federal Gasoline Tax	889,900	913,375
Canada Cultural Spaces Fund	832,500	806,680
Other deferred revenue (Planning Act &		
Building Code Act)	2,302,856	1,908,385
Balance, end of year	\$ 14,083,646	\$ 19,412,370

The continuity of obligatory reserve funds are summarized below:

	2020	2019
Balance, beginning of year	\$ 19,412,370	\$ 10,244,770
Contributions from:		
Development Charges Act	3,818,448	8,821,929
Recreational land (Planning Act)	510,942	233,441
Aggregate Resources Act	235,082	205,173
Building Permit Fees (Building Code Act)	508,439	156,587
Federal Gasoline Tax	721,608	1,451,180
Canada Cultural Spaces Fund	118,320	806,680
Interest earned	401,840	249,393
Total revenue	6,314,679	11,924,383
Revenue earned	(11,643,403)	(2,756,783)
Balance, end of year	\$ 14,083,646	\$ 19,412,370

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

7. Net long-term liabilities:

(a) The balance of net long-term liabilities reported on the consolidated statement of financial position is made up of the following:

	2020	2019
The Town has assumed responsibility for the payment of principal and interest charges on certain long-term liabilities issued by other municipalities. At the end of the year the outstanding principal amount of this liability is:	\$ 7,816,897	\$ 6,675,651
Of the long-term liabilities shown above, the responsibility for payment of principal and interest charges for tile drainage, municipal drainage and shoreline property assistance loans has been assumed by individuals. At the end of the year the outstanding principal amount of this liability is:	(16,569)	(18,810)
	\$ 7,800,328	\$ 6,656,841

(b) The annual principal repayments subsequent to December 31, 2020 are as follows:

2021 2022 2023 2024 2025 Thereafter	\$ 542,497 462,435 468,647 301,210 303,867 5,721,672
	7,800,328

- (c) The long-term liabilities in (a) issued in the name of the Town have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs.
- (d) The Town is contingently liable for long-term liabilities with respect to tile drainage, municipal drainage and shoreline property assistance loans. The total amount outstanding as at December 31, 2020 is \$16,569 (2019 \$18,810) and is not recorded on the consolidated statement of financial position.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

7. Net long-term liabilities (continued):

- (e) Total interest on net long-term liabilities which are reported on the Consolidated Statement of Operations amounted to \$189,167 in 2020 (2019 - \$170,392). The long-term liabilities bear interest at rates ranging from 1.66% to 6.5%. The interest on long-term liabilities assumed by individuals in the case of tile drainage and shoreline property assistance loans are not reflected in these financial statements.
- (f) The Town has available a line of credit in the amount of \$1,000,000 which bears interest at prime less 0.375%. There is no balance outstanding at December 31, 2020.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

8. Tangible capital assets:

				2020)								
	Land	lmp	Land	Buildings Components		Linear Assets		Machinery Equipment		Furniture & Fixtures		Work in Progress	Total
Cost													
Balance, beginning of year	\$ 17,064,961	\$	7,043,448	\$ 33,099,515	\$	160,896,523	\$	13,108,849	\$	3,540,719	\$	17,002,647	251,756,662
Additions (transfers)	4,944,126		393,149	468,663		9,861,523		3,855,248		316,853		8,811,952	28,651,514
Disposals			(7,295)	(51,843)		(2,551,068)		(405,003)		-		(11,782,253)	(14,797,462)
Balance, end of year	22,009,087		7,429,302	33,516,335		168,206,978		16,559,094		3,857,572		14,032,346	265,610,714
Accumulated Amortization													
Balance, beginning of year	-		2,620,431	11,742,472		80,409,677		6,511,859		2,080,953		-	103,365,392
Amortization Expense	-		301,582	908,122		3,473,290		928,615		402,259		-	6,013,868
Disposals	-		(7,295)	(49,772)		(2,242,390)		(363,004)		-		-	(2,662,461)
Balance, end of year	-		2,914,718	12,600,822		81,640,577		7,077,470		2,483,212		-	106,716,799
Net Book Value, end of year	\$ 22,009,087	\$	4,514,584	\$ 20,915,513	\$	86,566,401	\$	9,481,624	\$	1,374,360	\$	14,032,346	\$ 158,893,915
Net Book Value, December 31, 2019	\$ 17,064,961	\$	4,423,017	\$ 21,357,043	s	80,486,846	s	6,596,990	s	1,459,766	s	17,002,647	\$ 148,391,270

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

8. Tangible capital assets (continued):

(a) Work-in-progress:

Work-in-progress has a value of \$14,032,346 (2019 - \$17,002,647) and has not been amortized. Amortization of these assets will commence when the asset is put into service.

(b) Contributed tangible capital assets:

Contributed capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year is \$nil (2019 - \$nil).

(c) Tangible capital assets disclosed at nominal values:

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value. Land is the only category where nominal values were assigned.

(d) Works of art and historical treasures:

The Town manages and controls various works of art and non-operational historical cultural assets including buildings, artifacts, paintings and sculptures located at Town sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

(e) Write-down of tangible capital assets:

The write-down of tangible capital assets during the year was \$nil (2019 - \$nil).

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

9. Accumulated surplus:

The balance of accumulated surplus on the consolidated statement of financial position is made up of the following:

	2020	2019
Surplus:		
Invested in tangible capital assets	\$ 158,893,915	\$ 148,391,270
Unfunded capital	(3,609,642)	(7,268,557)
Operating surplus - BIA	28,704	19,912
Investment in Peninsula West Power Inc. Unfunded:	18,648,285	18,304,304
Long-term debentures	(7,800,328)	(6,656,841)
Employee future benefits	(937,570)	(838,037)
Liability for site remediation	(995,606)	(1,264,507)
Other	(3,117,261)	(2,840,095)
	161,110,497	147,847,449
Reserves set aside by Council:		
For operating activities	1,491,614	910,175
For capital activities	1,363,602	1,660,423
For West Lincoln Memorial Hospital (note 14)	, , -	2,236,800
Total reserves	2,855,216	4,807,398
Reserve funds set aside for specific purpose by Council:		
For water main replacement	3,214,865	4,852,074
For wastewater main replacement	4,995,275	4,793,015
For West Lincoln Memorial Hospital (note 14)	2,240,062	-
For buildings and facilities	1,903,678	2,072,451
For infrastructure	1,277,700	852,285
For technology modernization	740,330	726,505
For community improvement plans	617,984	1,027,711
For special purposes	21,310	28,559
Total reserve funds	15,011,204	14,352,600
Total	\$ 178,976,917	\$ 167,007,447

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

10. Pledges:

Pledges have been received for various projects in Lincoln. Since pledges are not legally enforceable, they are recorded as revenue on a cash basis and accordingly are not recognized as assets in the consolidated financial statements. The total amount of pledges outstanding and the expected year of collection are as follows:

	\$ 75,000
2022 2023	35,000 5,000
2021	\$ 35,000

11. Trust funds:

Trust funds administered by the Town amounting to \$2,343,645 (2019 - \$2,254,210) have not been included in the consolidated statement of financial position nor have their operations been included in the consolidated statement of operations.

12. Pension agreements:

The Town makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan, on behalf of 143 members of its staff and Council. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contribution rates for 2020 were 9% for employees earning below the year's maximum pensionable earnings and 14.6% on earnings above the year's maximum pensionable earnings.

The amount contributed to OMERS for 2020 was \$879,697 (2019 - \$841,111) for current service cost and is included as an expenditure on the consolidated statement of operations.

There are no outstanding obligations for past service at December 31, 2020.

As OMERS is a multi-employer pension plan, any pension plan surpluses or deficits are a joint responsibility of all Ontario municipalities and their employees. The OMERS pension plan has a deficit of \$3.2 billion as at December 31, 2020 (2019 - \$3.4 billion) based on an actuarial valuation of plan assets.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

13. Contingent liabilities:

From time to time, the Town is subject to claims and other lawsuits that arise in the ordinary course of business, some of which may seek damages in substantial amounts, including punitive or extraordinary damages. These claims may be covered by the Town's insurance up to a maximum of \$50,000,000 per occurrence. Liability for these claims and lawsuits are recorded to the extent that the probability of a loss is likely and it is estimable.

14. Commitments:

The Town previously committed \$2,236,800 to the West Lincoln Memorial Hospital Foundation for the purpose of construction of a new hospital. Town Council has committed to work with Town of Grimsby, Town of West Lincoln, The Regional Municipality of Niagara and the West Lincoln Memorial Hospital Foundation to cover the municipal portion of funding for the new hospital building. The most recent estimated cost for the municipal portion is \$50,000,000. At December 31, 2020, the WLMH reserve fund has a balance of \$2,240,062 (2019 - \$2,236,800). No formal agreement exists as of the financial statement date, but funding options for additional requirements will be addressed through future budget cycles.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

15. Government transfers:

The Town recognizes the transfer of government funding as expenses or revenues in the period that the events giving rise to the transfer occurred. The government transfers reported on the consolidated statement of operations are:

		Budget	2020	2019
Revenue:				
Municipal grants:				
Region of Niagara	\$	360,000	\$ 1,500	\$ 28,576
Provincial grants:				
Wage subsidies		850	-	3,141
Ontario Municipal Partnership				
Fund		259,420	259,500	305,200
Municipal Disaster Recovery				
Assistance		-	335,765	875,749
Safe Restart Agreement (COVID-19)		-	1,543,818	-
Federation of Canadian Municipalitie	s -			
Asset Management		-	50,880	-
Senior Centre Long Term Care		32,000	32,000	42,027
Ontario Commuter Cycling Fund		-	103,058	-
Cannabis Fund		26,147	-	32,141
MTO Gas Tax		113,000	110,312	50,106
Library		40,880	40,880	40,880
Museum		25,000	50,460	25,461
OCIF		-	616,612	618,631
Main Street Revitalization		25,000	58,689	-
Municipal Modernization		-	-	725,000
BIA				10,000
		522,297	3,201,974	2,728,336
Federal grants:				
Federal gasoline tax		769,966	769,966	651,746
Community Service			116,986	5,800
Wage subsidies			20,339	4,386
Library		1,700	-	3,920
Museum		10,000	131,993	29,258
		781,666	1,039,284	695,110
Total revenues	\$	1,663,963	\$ 4,242,758	\$ 3,452,022
Expenses:				
Charitable and non-profit				
organizations	\$	151,425	\$ 145,473	\$ 101,750
Total expenses	\$	151,425	\$ 145,473	\$ 101,750

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

16. Segmented information:

Segmented information has been identified based upon various operating departments within the Town and their activities are reported by functional area in the body of the financial statements.

Certain operating departments along with the services they provide have been separately disclosed in the segmented information are as follows:

(i) General Government - Mayor and Council, Corporate Services, Finance Services:

The departments within General Government are responsible for the general management and control of the Town, including adopting by-laws, adopting administrative policy, levying taxes, providing administrative, technical, and financial services. They also ensure quality services are provided to the community and that the services provided are aligned with Council approved actions.

(ii) Protection to Persons & Property - Fire Department, By-law Enforcement, Animal and Weed Control, Building Services:

The Fire Department is responsible to provide fire suppression services, fire prevention programs, training and education related to prevention, detection or extinguishment of fires and emergency rescue services. By-law enforcement and animal and weed control are provided by the Office of the Town Clerk. The Building Department is responsible for permit processing and building inspections.

(iii) Transportation Services – Public Works:

The Public Works Department is responsible for operations, infrastructure management (roads, bridges and culverts), traffic control, parking control, streetlights and development engineering.

(iv) Environmental Services - Wastewater, Storm Water Management, Waterworks:

The Public Works Department is responsible for wastewater collection services, storm water management services and water distribution services.

(v) Health Services - Cemeteries:

The Community Services Department is responsible for the operation and maintenance of the Town cemeteries.

(vi) Social & Family Services - Assistance to Aged Persons:

The Community Services Department is responsible for the operation and maintenance the Lincoln Centre, including services for seniors.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

16. Segmented information (continued):

(vii) Recreation and Cultural Services - Community Services, Library, Museum:

The Community Services Department is responsible for the development, provision and maintenance of facilities, parks and recreation and cultural programs and services. The Lincoln Public Library provides the community with materials, programs and services to support and encourage informal life-long learning. The Jordan Historical Museum is a living and displaying museum that records the German-Mennonite history of the area.

(viii) Planning & Development Services - Planning and Development, Business Improvement Area:

The Planning and Development Department provides direction to Council and the community through land use policy formulation and implementation. With the support of the Town, the Beamsville Business Improvement Area board of management provides business promotion and improvement functions in downtown Beamsville.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Certain allocation methodologies are employed in the preparation of segmented financial information. Taxation is allocated to the segments based on the segment's budgeted net expenditure. User charges and other revenue have been allocated to the segments based upon the segment that generated the revenue. Government transfers have been allocated to the segment based upon the purpose for which the transfer was made. Development charges earned and developer contributions received were allocated to the segment for which the charge was collected.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

16. Segmented information (continued):

2020

			Tra	ansportation	Er	nvironmental	Health	Social & Family	Recreation & Cultural		Planning & Development			
	Go	vernment	Property		Services		Services	Services	Services		Services		Services	Total
REVENUE														
Property taxation	\$	3,513,499	\$ 2,262,219	\$	7,206,178	\$	(137,546)	\$ 77,524	\$ 52,990	\$	3,150,679	\$	2,901,034	19,026,577
User fees		174,391	1,424,752		88,400		4,653,128	128,536	1,469		493,220		37,972	7,001,868
Government grants														-
Municipal		-	-		-		-	-	-		1,500		-	1,500
Provincial		1,854,198	335,765		843,203		-	-	32,000		136,808		-	3,201,974
Federal		4,606	-		769,966		-	-	-		248,979		15,733	1,039,284
Investment income		526,707	-		-		-	-	-		-		-	526,707
Penalties and interest		401,146	-		-		-	-	-		-		-	401,146
Developer contributions		28,055	973,005		1,288,849		5,716,518	-	-		2,774,510		-	10,780,937
Developer contributed assets		-	-		-		-	-	-		-		-	-
Peninsula West Engery Net Income		343,981	-		-		-	-	-		-		-	343,981
Sundry		48,007	(32,945)		145,478		(81,550)	35,177	-		685,171		175,799	975,137
Total revenue		6,894,590	4,962,796		10,342,074		10,150,550	241,237	86,459		7,490,867		3,130,538	43,299,111
EXPENSES														
Salaries, wages and employee benefit	\$	2,515,578	\$ 2,652,340	\$	2,445,948	\$	1,427,858	\$ 187,277	\$ 6,133	\$	3,948,658	\$	1,114,044	14,297,836
Purchased goods		1,667,612	571,397		1,168,085		333,610	13,114	34,041		955,622		632,546	5,376,027
Purchased services		1,147,103	497,796		1,714,846		584,448	15,323	11,021		597,868		473,138	5,041,543
Financial expenses		179,962	-		78,669		62,070	-	-		132,115		2,079	454,895
Transfers to others		9,098	550		-		-	-	1,500		7,257		127,068	145,473
Amortization expense		428,550	631,174		2,992,873		936,730	4,635	19,486		1,000,419		-	6,013,867
Total expenses		5,947,903	4,353,257		8,400,421		3,344,716	220,349	72,181		6,641,939		2,348,875	31,329,641
Surplus (Deficit)	\$	946,687	\$ 609,539	\$	1,941,653	\$	6,805,834	\$ 20,888	\$ 14,278	\$	848,928	\$	781,663	11,969,470

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

16. Segmented information (continued):

2019

		F	rotection to						Social &	R	ecreation &	F	Planning &	
	General		Persons &	Tra	ansportation	Er	nvironmental	Health	Family		Cultural	De	evelopment	
	Government		Property		Services		Services	Services	Services		Services		Services	Total
REVENUE														
Property taxation	\$ 2,268,43	7 \$	3,129,864	\$	4,986,956	\$	172,297	\$ 79,117	\$ 59,059	\$	5,454,811	\$	1,053,780	17,204,321
User fees	179,51°		1,086,008		184,324		3,980,069	139,163	12,624		1,039,802		509,525	7,131,026
Government grants														
Municipal	15,076	6	-		-		-	-	-		13,500		-	28,576
Provincial	1,030,200)	907,890		668,737		-	-	42,027		69,482		10,000	2,728,336
Federal		-	-		651,746		-	-	-		38,978		4,386	695,110
Investment income	536,75	7	-		-		-	-	-		-		-	536,757
Penalties and interest	445,527	7	-		-		-	-	-		-		-	445,527
Developer contributions	230,714	ļ	-		1,299,090		129,702	-	-		443,837		-	2,103,343
Developer contributed assets		-	-		-		-	-	-		_		-	-
Peninsula West Engery Net Income	218,85°		_		_		_	_	_		_		_	218,851
Sundry	39,128		20,421		(6,439)		23,460	23,361	-		377,883		45,000	522,814
Total revenue	4,964,20		5,144,183		7,784,414		4,305,528	241,641	113,710		7,438,293		1,622,691	31,614,661
EXPENSES														
Salaries, wages and employee benefit	\$ 2,413,50	7 \$	2,458,087	\$	2,464,936	\$	1,317,921	\$ 194,853	\$ 8,106	\$	3,803,566	\$	962,653	13,623,629
Purchased goods	1,255,75	7	663,837		1,187,497		327,628	28,537	45,481		1,171,446		120,470	4,800,653
Purchased services	558,690)	1,216,780		652,223		815,741	9,178	34,318		999,987		380,375	4,667,292
Financial expenses	182,422	2	-		37,460		29,671	-	-		135,027		5,669	390,249
Transfers to others		-	-		-		-	-	1,500		19,250		81,000	101,750
Amortization expense	397,70	5	590,072		3,099,080		831,804	3,628	20,240		933,600		-	5,876,129
Total expenses	4,808,08	1	4,928,776		7,441,196		3,322,765	 236,196	109,645		7,062,876		1,550,167	29,459,702
Surplus (Deficit)	\$ 156,120) \$	215,407	\$	343,218	\$	982,763	\$ 5,445	\$ 4,065	\$	375,417	\$	72,524	2,154,959

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

17. Budget data:

Budget data presented in these consolidated financial statements are based upon the 2020 operating and capital budgets approved by Council. The Town does not budget for amortization and, as a result, amortization is included based on actual cost. The chart below reconciles the approved budget to the budget figures reported in these consolidated financial statements.

	В	udget Amount
Revenue:		
Operating, approved	\$	33,007,179
Capital, approved	•	31,226,987
Less:		, ,
Transfers from other funds		(19,927,594)
Proceeds on debt issue		(10,426,565)
Reclassification between revenue and expenses		(4,875,834)
Add:		,
Developer contributions and government grants		11,550,903
Total revenue		40,555,076
Expenses & Transfers:		
Operating, approved	\$	27,941,073
Expenses Agencies Boards Commissions (ABCs)	Φ	1,252,538
Agencies, Boards, Commissions (ABCs) Transfers		3,813,568
Capital, approved		31,226,987
Less:		31,220,901
Reclassification between revenue and expenses		(4,875,834)
Capital expenses		(31,226,987)
Transfers to other funds		(3,415,903)
Add:		(0,110,000)
Amortization of tangible capital assets		6,013,868
Total expenses		30,729,310
Not hudgeted curplus	\$	0 925 766
Net budgeted surplus	φ	9,825,766
Actual annual surplus as per Consolidated Statement of Operations	\$	11,969,470

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2020

18. Comparative information:

Certain comparative information has been reclassified to conform to the presentation adopted in the current year. There is no impact to annual surplus as a result of the reclassification.

19. COVID-19 Pandemic:

In 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. As a result, the Town has experienced, and is continuing to experience, impacts on various services, including the closure of various park, recreation, and library facilities and administrative buildings for non-essential personnel, the cancellation of various programing, and a reduction in transit services/usage. These closures and cancellations have a direct impact on the Town's finances, primarily in relation to user fee revenues. In addition, Town Council has provided various measures to assist residents, including flexible payment options for property taxes.

During the year, the Town received \$1,543,818 under the Province of Ontario's Safe Restart funding initiative to support operating and transit pressures faced as a result of the COVID-19 pandemic.

The Town continues to monitor the guidance from the Provincial government around opening of businesses and attractions. The current challenging economic climate may lead to adverse changes in cash flows, reduction of service levels and budgetary constraints, which may also have a direct impact on the Town's revenues, annual surplus or deficit and reserve and reserve funds in the future. The situation is dynamic and the ultimate duration and magnitude of the impact on the Town, surrounding economy and services are not known at this time.



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INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of The Corporation of The Town of Lincoln

Opinion

We have audited the financial statements of the Trust Funds of The Corporation of the Town of Lincoln (the "Entity"), which comprise:

- the statement of financial position as at December 31, 2020,
- the statement of operations and accumulated surplus for the year then ended,
- the statement of cash flows for the year then ended,
- and notes, including a summary of significant accounting policies and other explanatory information.

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2020, and its results of operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.



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The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusion is based on the audit evidence obtained up to the date of our auditors report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other
 matters, the planned scope and timing of the audit and significant audit findings,
 including any significant deficiencies in internal control that we identify during our
 audit.

Chartered Professional Accountants, Licensed Public Accountants

Hamilton, Canada July 26, 2021

KPMG LLP

Statement of Financial Position – Trust Funds

As at December 31, 2020, with comparative information for 2019

		Estate of				
		G.F. Tufford				
	Cemetery	(Mountain		Estate of		
	Care and	Mennonite	St. John's	H.E.	2020	2019
	Maintenance	Cemetery)	Cemetery	Whipple	Total	Total
Financial Assets						
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 238,135
Investments, at cost (note 2)	1,113,398	603,229	464,376	109,556	2,290,559	2,016,073
Interest receivable	2,803	1,519	1,169	276	5,767	_
Due from Town of Lincoln operating fun	d 23,001	12,462	9,593	2,263	47,319	-
Total financial assets	1,139,202	617,210	475,138	112,095	2,343,645	2,254,208
Liabilities						
Bank indebtedness	2,433	1,318	1,015	239	5,005	_
Net financial assets and	d					
accumulated surplus	\$ 1,136,769	\$ 615,892	\$ 474,123	\$ 111,856	\$ 2,338,640	\$ 2,254,208

See accompanying notes to financial statements.

Statement of Operations and Accumulated Surplus – Trust Funds

Year ended December 31, 2020, with comparative information for 2019

	Cemetery Care and	N	Estate of F. Tufford (Mountain Mennonite		John's	Estate of H.E.	2020	2019
	Maintenance	(Cemetery)	Ce	metery	Whipple	Total	Total
Revenue: Care & maintenance								
agreements Interest earned	\$ 39,675 38,607	\$	_ 20,705	\$	16,233 15,631	\$ - \$ 4,233	55,908 79,176	50,267
Columbarium Bequests	2,960 —		_ _		5,240	<u> </u>	2,960 5,240	4,475 4,010
Total revenues	81,242		20,705		37,104	4,233	143,284	126,008
Expenses: Interest transferred to								
cemetery maintena Administration fees	nce 33,753		1,423		8,595 750	_ _	43,771 750	30,496 750
Transfer to Town operating fund	_		_		-	1,900	1,900	1,250
Transfer to Town capital fund	_		_		_	12,431	12,431	_
Total expenses	33,753		1,423		9,345	14,331	58,852	32,496
Annual surplus (deficit)	47,489		19,282		27,759	(10,098)	84,432	93,512
Accumulated surplus, beginning of year	1,089,280		596,610	4	46,364	121,954	2,254,208	2,160,696
Accumulated surplus, end of year	\$ 1,136,769	\$	615,892	\$ 4	74,123	\$ 111,856 \$	2,338,640	\$ 2,254,208

See accompanying notes to financial statements.

Statement of Cash Flows – Trust Funds

Year ended December 31, 2020 with comparative information for 2019

	2020	2019
Cash provided by (used in):		
Operating activities:		
Annual surplus	\$ 84,432	\$ 93,512
Change in non-cash assets and liabilities:		
Increase in interest receivable	(5,767)	_
Increase in due from Town of Lincoln operating fund	(47,319)	_
Net change in cash from operating activities	31,346	93,512
Investing activities:		
Increase in investments	(274,486)	(178,011)
Net change in cash	(243,140)	(84,499)
Cash, beginning of year	238,135	322,634
Cash (bank indebtedness), end of year	\$ (5,005)	\$ 238,135

See accompanying notes to financial statements.

Notes to Trust Funds Financial Statements

Year ended December 31, 2020

1. Significant accounting policies:

The financial statements of the Trust Funds ("Trusts") of The Corporation of the Town of Lincoln ("Town") are prepared by management prepared in accordance with Canadian public sector accounting standards. Significant accounting policies adopted by the Trust Funds are as follows:

(a) Basis of presentation:

The Trusts follow the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(b) Investment income:

Investment income is reported as revenue in the period earned.

(c) Investments:

Investments consist of bonds and guaranteed investment certificates and are recorded at amortized cost, which approximate market value based on the underlying nature of the investments. Discounts and premiums arising on the purchase of these investments are amortized over the term of the related investment. When there has been a loss in value that is other than a temporary decline in value, the respective investment is written down to recognize the loss.

2. Investments:

The total for investments of \$2,290,559 (2019 - \$2,016,073) reported on the statement of financial position at cost, have a market value of \$2,316,990 (2019 - \$2,056,605) at the end of the year.

3. Due from Town of Lincoln operating fund:

The amounts owing from the operating fund are held with the Town and are non-interest bearing with no fixed terms of repayment.